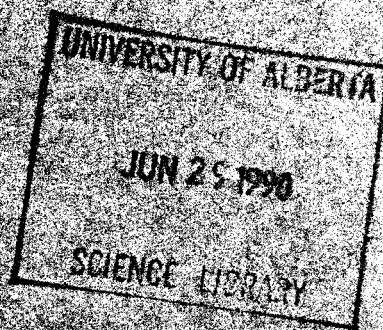


The Saskatchewan Power Commission

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR YEAR ENDED
DECEMBER 31

1930



REGINA
ROLAND S. GARRETT, King's Printer
1931



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The Saskatchewan Power Commission

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR YEAR ENDED DECEMBER 31 1930



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1931



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INDEX

	Page
Annual Report	5
Map—Saskatchewan Power Commission Transmission Lines	14A
Map—Privately Owned Transmission Lines	14B
Balance Sheet	16
Schedules of Plants and Work in Progress	17
Debenture Debts	19
Capital Reserves	19
Accounts Payable—Capital	19
Deferred Charges	20
Accounts Payable—Current	20
Reserve for Replacements and Contingent Losses	20
Reserve for Bad and Doubtful Accounts	20
Sinking Fund Reserve Accounts	21
Accounts Receivable	21-22
Stores Account	22
Unexpired Insurance	23
Sinking Fund Investment Accounts	23
Suspense Accounts	23
Operating Accounts—	
Small Plants	24-30
Leader System	31-32
Saskatoon-Moose Jaw System	33
Saskatoon	34
Swift Current	34
North Battleford	35
Hanley	35
Humboldt	36
Langham	37
Radisson	37
Rosthern	38
Shellbrook	39
Tisdale	39
Unity	40
Vonda	40
Wynyard System	41-43
Consolidated Statement of Operating Accounts	44
Profit and Loss Account (Operation of Plants)	44-45
Provincial Treasurer (Electrical Licensing Act)	46
Provincial Treasurer (Administration Advances)	46
Electrical Licensing Act — Statement of Receipts and Disbursements	47

Regina, February 13, 1931.

HON. J. A. MERKLEY,
Minister of Railways, Labour and Industries.
Regina.

Sir,—

I beg to submit the following report upon the business of The Saskatchewan Power Commission for the fiscal year ending December 31, 1930, together with the financial statement in the form approved by the Treasury Board. It will be noted that the fiscal year dealt with is the calendar year 1930.

This is the second annual report to be submitted by the Commission, which was erected pursuant to The Power Commission Act, 1929, assented to January 18, 1929.

The principal activity of the Commission during the year was directed to an extensive programme of power transmission line construction. This work involved the preparation of specifications covering the purchase of a very large quantity of material by it and the awarding of contracts for the supply of same. The construction work was awarded by tender to a number of contractors who supplied the equipment and labour necessary for the line construction. The same plan was employed with regard to the distribution systems built in the towns and villages included in the program.

Before the work could be undertaken negotiations were required to be carried on with the municipal authorities in each centre to secure supply agreements, and further negotiations were necessary to purchase existing plants and arrange for the termination of existing franchises where these were in effect. Easements over privately owned lands had also to be purchased.

This work involved the preparation and execution of a number of legal documents. Agreements or bills of sale of plants and distribution systems (including in certain cases sites and buildings) numbered 49. There were 11 options to purchase, 13 transfers of real property, 9 caveats, and 21 contracts for dismantling and shipping plants. Other documents prepared in connection with plant purchases totalled about 30. Insurance policies were taken over and considerable correspondence was necessary in connection with obtaining clear titles to all properties purchased.

Agreements with cities, towns and villages for the supply of electricity numbered 87, with an equal number of authorising bylaws.

168 options for easements were taken, following on which 74 easement agreements have been entered into to date.

In connection with the construction of transmission lines 16 contracts were made, and 31 bonds, both in respect of the purchase

of material and the carrying out of the construction work, were taken. Nine contracts for the purchase of power from companies (as hereinafter referred to) were entered into.

In addition to the foregoing, there were a number of contracts of miscellaneous character, and a number of Orders in Council to authorise various transactions, as required by The Power Commission Act.

A map which is attached shows the extent of the system of transmission lines and certain isolated plants owned and operated by the Commission, at the end of the year 1930. Certain of this work was done in 1929 but the greater part of it was erected in 1930, as is indicated by the following summary:

Year	Transmission Lines Mileage	Urban Centres Served
1929	55	11
1930	1096	95
	<hr/> 1151	<hr/> 106

The Transmission line extensions built this year may best be described as follows:

- Project No. 1. Saskatoon to Dalmeny Corner.
Dalmeny Corner to Langham.
Dalmeny Corner to Laird and to River.
River Crossing near Clarkboro to Rosthern.
- Project No. 2. Dalmeny Corner to Humboldt.
Prud'homme Corner to Wakaw.
- Project No. 3. Shellbrook to River Crossing near Waldheim.
- Project No. 4. Saskatoon to Sovereign Junction.
- Project No. 5. Rosetown-Outlook-Hawarden.
- Project No. 6. Hawarden-Elbow-Riverhurst-Belbeck Corner.
- Project No. 7. Moose Jaw-Belbeck Corner-Mortlach.
- Project No. 7a. Morse to Herbert.
- Project No. 8. Elfros-Foam Lake.
- Project No. 9. Langham-Radisson.
- Project No. 10. Rosthern to Duck Lake.
- Project No. 11. Hawarden to Dundurn.
- Project No. 12. Sceptre-Success.
- Project No. 13. Congress-Mossbank.
- Project No. 14. Qu'Appelle-Montmartre.
- Project No. 15. Macklin-Salvador.
- Project No. 16. Carnduff-Gainsborough.
- Project No. 17. Tisdale-Nipawin.
- Project No. 18. Semans-Punnichy.
- Project No. 19. Saltcoats-Langenburg.
- Project No. 20. Salvador-Luseland.

Power is now supplied to these transmission lines as follows:

1. Projects No. 1, 2, 3, 4, 9 and 10, and 5 as far as the River at Outlook—from the Commission's plant at Saskatoon in conjunction with the Commission's plants at Humboldt and Shellbrook.
2. Projects Nos. 6, 7, and 11, and 5 as far as and including Outlook—from the Moose Jaw plant of the National Light and Power Company Limited.

An interswitching arrangement is provided between the lines described in 1 and 2 above, and in addition an interchange of power supply was negotiated with the plant of the Canadian Utilities Limited at Rosetown.
3. Project No. 7a.—From the Dominion Electric Power Company Limited plant at Herbert.
4. Project No. 8.—From the Commission's plant at Wynyard.
5. Project No. 12.—From the Commission's plant at Leader, with the ultimate plan of a connection in 1931 from the Commission's plant at Swift Current.
6. Project No. 13.—From the Dominion Electric Power Company Limited, plants at Assiniboia and Shaunavon.
7. Project No. 14.—From the Montreal Engineering Company Limited, transmission line at Qu'Appelle, which line is served from the Regina municipal plant.
8. Projects Nos. 15 and 20.—From the Calgary Power Company Limited at Macklin.
9. Project No. 16.—From the Montreal Engineering Company Limited, transmission line at Carnduff.
10. Project No. 17.—From the Commission's plant at Tisdale.
11. Project No. 18.—From the Canadian Utilities Limited plant at Nokomis.
12. Project No. 19.—From the Canadian Utilities Limited plant at Yorkton.

As indicated above power supply from privately owned plants has been contracted for in several instances. These contracts were secured on terms considered reasonable. These contracts are in each case for a short period of years. They permitted of extensions being built which could not otherwise have been undertaken at once if it had been necessary to build Commission plants for a power supply, since the year's appropriation of funds would not have allowed for the construction of both plants and transmission lines. During the life of these contracts the Commission will have the opportunity to organise other sources of power or to negotiate extensions of the existing contracts.

Three private companies operating in the province have constructed systems of transmission lines serving certain districts in the province and have also control of isolated plants in other districts. These systems were almost entirely constructed before the Power Commission was formed and in a measure this situation defined the direction in which the Commission's extensions should be projected. The second map attached indicates the extent of these holdings.

Subject to this limitation, the lines built to date by the Commission were located in the more populous districts remaining to be served and were extended as far as the appropriation of funds available would permit. The system already constructed is necessarily incomplete, as large areas remain to be served, but at the same time it forms a nucleus for a much wider network to be constructed as and when conditions warrant.

In the purchase of existing plants in towns and villages reached this past year it was endeavoured to adhere to a standard of valuation and this was accomplished with reasonable success. A list of the plant purchases negotiated this year and the purchase price agreed upon will be found in Schedule "A" of the Financial Report. In some instances the price included the assumption of debenture debt outstanding against these plants. Particulars of this will be found in Schedule "B" of the Financial Statement. A very few further purchases negotiated, notably the Foam Lake and Tisdale and Maple Creek purchases were not formally completed at the close of the year. The scale of prices had regard for economy and on the other hand for the rights of the plant owners, and was accepted by them as satisfactory.

Most favourable weather conditions prevailed throughout the year, which enabled the completion of the major programme projected at the outset, together with further mileage of lines determined upon at a later date. The prevailing prices for materials were low and labour was plentiful. The standard of construction adopted is substantial and was adhered to by the construction contractors under the supervision of the Commission's engineering department. With few exceptions all of the centres shown on the construction map were connected by the end of the year and those remaining were connected prior to the date of this report.

In addition to the transmission line construction programme there has been, during the year, considerable activity in the extension of existing generating plants now controlled by the Commission in order to meet the growth of local demands and to provide further standby and peak load capacity in some instances in connection with the transmission system. A 1200 h.p. Diesel unit was installed at Swift Current; a 300 h.p. Diesel unit was installed at Humboldt; a 360 h.p. Diesel unit was installed at Wynyard; a 330 h.p. Diesel unit was installed at Leader, and a small Diesel plant of 270 h.p. capacity was built at Tisdale. The steam plant at North Battleford was extended by the installation of two 300 h.p. water tube boilers equipped with Jones underfeed stokers.

The Commission negotiated the purchase of the municipally owned generating plant of the city of Swift Current and took over operation thereof on August 1, 1930. The purchase price paid was \$200,000.00. The plant consisted of two Diesel units of 600 h.p. capacity each, and the load was such that the city required the immediate installation of a further unit of approximately 1200 h.p. capacity, which was a condition of the purchase agreement. The agreement at Swift Current is somewhat similar to the Saskatoon agreement; that is, the Commission owns the generating plant and

sells power in bulk to the city of Swift Current, which has retained the distribution system and retails the purchased power to its consumers. It is intended as soon as possible to connect the Swift Current plant as a base load plant to the transmission line system between Leader and Success.

Early in the year negotiations were completed with the city of North Battleford for the purchase of its generating power and steam plant, and the Commission took over the operation of this plant on May 1, 1930. The North Battleford plant was purchased on terms similar to the Saskatoon purchase, that is, the Commission purchased the generating plant and sells power and steam heat in bulk to the city, which retains the distribution systems and retails the purchased power and steam heat to its consumers. The purchase price of the plant was the assumption by the Commission of the outstanding debenture debt, \$114,981.86, less sinking fund moneys of the city properly applicable to the said debt, \$26,048.64, together with an amount of \$25,283.00 paid by the city for the installation of a generating unit during the years 1929-30, which the city financed from other funds available. The records of some years in connection with the city's demands for power and for steam heat made it necessary to consider the installation of further boiler equipment at this point in time for the winter of 1930-31, and the boiler installation above referred to was designed and installed.

The Commission arranged with the town of Unity to purchase its generating plant and distribution system, and took over the operation on October 1, 1930. The purchase price paid was \$58,679.00, consisting of \$48,679.00 outstanding debenture debt of the town, and a cash payment of \$10,000.00 in respect to investments made in plant by the town from other sources.

The Commission has also arranged with the Town of Maple Creek to supply the town, commencing August 1, 1931, and has made an agreement to purchase the existing plant and distribution system from the Maple Creek Light, Power & Milling Co. Ltd. for \$18,000.00, the company to continue to operate until August, 1931.

The Commission arranged with the town of Lanigan to purchase its plant and distribution system, the terms of purchase being the assumption of the debenture debt outstanding, \$13,398.00, together with further payment of \$2,500.00 to cover the cost of plant investment made by the town from other sources. In the case of Lanigan also the town continues to operate the plant until August 1, 1931, when the Commission will take over operation. In the meantime the Commission reinforced the Lanigan generating plant by the installation of a further small unit to take care of the heavy winter load of 1930-31.

An agreement was also completed in respect to the generating plant and distribution system with the town of Willow Bunch and the plant owners there at a total cost of \$11,000.00. The Commission to take over operation at August 1, 1931.

In addition to these instances cited the Commission entered into arrangements with the village of St. Walburg and the town

of Kipling under terms whereby the Commission installed a distribution system at these points and has rented to the municipality a generating unit. The municipality pays a rental to the Commission on the generating equipment and on the distribution system, and operates the whole until such time as the Commission is in a position to connect these centres with transmission system.

The Commission submitted a tender to the city of Prince Albert for the purchase of the generating plant, \$300,000.00, and for the purchase of the distribution system, \$125,000.00. The purchase of the generating plant was proposed on lines similar to the Saskatoon agreement, and the additional offer to purchase the distribution system as well was made as the city wished to consider the sale of its whole utility. Another tender was received from the Canadian Utilities Ltd. of \$875,000.00 for the whole utility. The council of the city of Prince Albert decided to accept the offer of the Canadian Utilities, and a vote of the burgesses was taken on the proposed agreement with the Canadian Utilities and resulted in 741 votes for and 254 against. An agreement between the parties has been prepared and a Bill is now before the Legislature asking for ratification thereof. The circumstances of the taking of the vote and of the necessity for ratification of the agreement will no doubt be reported to the Legislature when the Bill is discussed.

The Commission also submitted a tender to the city of Weyburn for the purchase of its generating plant and distribution system. The price offered for the purchase of the generating plant was \$175,000.00, and for the purchase of the plant and distribution system combined \$225,000.00. The Commission proposing in the first instance to generate power and sell in bulk to the city of Weyburn for distribution by it, on terms similar to the Saskatoon agreement. The offer of the Montreal Engineering Co. Ltd., which was the other offer submitted, proposed a cash payment of \$375,000.00 and a payment of a further \$75,000.00 payable over a period of fifteen years. The council of the city of Weyburn decided to continue negotiations with the Montreal Engineering Co. Ltd., and in that regard an agreement was drafted between the parties and an application made, as provided by law, to the Local Government Board. The Board has returned the application to the city with the intimation that the agreement submitted is ultra vires in certain respects, and it would appear that until further action is taken by the city that the matter rests there.

In the submission of the tenders to Prince Albert and Weyburn the Commission endeavoured to adhere to the plan that the price paid should bear a reasonably close relation to the actual tangible value of the property, in consideration of the fact that the provincial plan contemplates the acquisition of plants from other municipalities and other owners, and of the further fact that the plan of service at cost primarily interests the consumer as such rather than the general interest of the municipality.

The following statement indicates in a condensed form the installed capacity in generating plants in the province:

Steam Plants:

Commission owned	21,925 k.w.	
Municipally owned	35,632 k.w.	
		<hr/>
Under public ownership.....		57,557 k.w.
National Light & Power Co.Ltd.	11,000 k.w.	
Dominion Electric Power Ltd...	2,425 k.w.	
		<hr/>
Under private ownership.....		13,425 k.w.
		<hr/>
Total steam plants.....		70,982 k.w.

Diesel Plants:

Commission owned	4,400 k.w.	
Municipally owned—Towns	1,192 k.w.	
Municipally owned—Villages	200 k.w.	
		<hr/>
Under public ownership.....		5,792 k.w.
Dominion Electric Power Ltd.....	3,668 k.w.	
Canadian Utilities Ltd.....	5,242 k.w.	
Privately owned—Towns.....	100 k.w.	
Privately owned—Villages	1,000 k.w.	
Under private ownership.....		10,010 k.w.
		<hr/>
Total Diesel plants.....		15,802 k.w.
Total Commission owned plants	26,325 k.w.	
Total Municipally owned plants	37,024 k.w.	
Total Privately owned plants....	29,227 k.w.	
		<hr/>

Total.....	92,576 k.w.
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The above figures do not refer to the water power development made by the Churchill River Power Co., which has developed a power site at Island Falls on the Churchill River to serve the Flin Flon and other mining properties in Northern Saskatchewan and Manitoba.

During the year considerable discussion took place as to the possibility of water power development on the Saskatchewan River, largely as a result of representations made by the city of Prince Albert and by Eastern interests. It was decided to make further enquiry as to the possibilities, and H. G. Acres & Co., of Niagara Falls, a firm of consulting engineers prominent in such practice, was engaged to make an investigation and report. A preliminary report submitted by the consulting engineers pointed out that before an accurate estimate of the cost of such development, its feasibility and economy, could be made, it would be necessary to ascertain the character of the foundation material to be encountered at the site chosen as most desirable. The site in question being at a point known as Big Bend, on the North Saskatchewan River near Fort a la Corne post-office, which is seventeen miles

North-East of the village of Kinistino. Arrangements were completed to have borings into the banks and bed of the river taken this winter while the ice is in the river, and also to make a survey of the lands likely to be flooded by the development. This work is in progress, and the final report is expected by June first next.

During the summer of 1930 the Engineering Department arranged to engage Professor Lovell, professor of electrical engineering at the University of Saskatchewan, to make a further study of a fundamental plan and development study based on a three and five year period of transmission line extension and plant interconnection. This information has been compiled and referred to H. G. Acres & Co. for comment.

OPERATION

At the beginning of this year the Commission had taken over and was operating plants at Saskatoon, Humboldt, Leader, Wynyard, Rosthern and Shellbrook, and had constructed 55 miles of transmission lines. As already stated, the operation of the plant at North Battleford was taken over on May 1 and the plant at Swift Current on August 1st. The operation of the large mileage of transmission lines built during 1930 did not commence until dates varying between November 15, 1930, and February 1, 1931. The reference to operating results indicated by the Financial Statement submitted herewith covers a year's operation in only a few instances. The Financial Report indicates that all operating expenses have been met and all interest chargeable to operation by the Provincial Treasurer has been paid. In addition to this all sinking fund and contingency reserve charges have been met in respect to the operation at Saskatoon, Swift Current and North Battleford, and substantial payments of sinking fund, depreciation and contingency reserves have been set aside in addition to the interest payable and operating expenses at other plants and systems operated throughout the year. It is pointed out that with the exception of the Saskatoon plant, the activities at the other plants and the small transmission line system controlled at the beginning of the year have been divided between operation and extension of plant. When this is considered in conjunction with the existing stringency throughout the country, it is submitted that the results of operation for the first year are satisfactory.

In this connection, however, it is proper to point out that the Commission has received from the Provincial Government an appropriation to cover the cost of administration. A considerable proportion of the work of the Commission during the first years of operation is directed to organization and many other matters not fairly chargeable immediately to the operation of a system which is in its inception. The policy of the Commission is to reduce this administration vote as quickly as conditions will permit, and absorb the expense of administration in the operation and construction accounts. A larger charge to the construction account of

1930 to cover engineering and administration costs could legitimately have been made, and will be necessary in future years when the construction programme is limited.

The progress made in the last two years is a commencement toward the building of a province-wide system of power generation and distribution. Many requests are on file for further extensions and other additional extensions should be made as conditions warrant. To meet public demands for the supply of this service and to prevent the intervention of private interests in the field remaining throughout the province, it is urged that, in the interests of further economies in respect to the system already started and in order to bring about the provincial plan, the Commission be afforded as generous support as possible in the way of a vote for capital expenditures from year to year, and particularly during the next three years. The capital requirements of the Commission will not, as long as care is exercised in the development undertaken, impose any additional taxation on the province, and will, at the same time, make available to the various centres in the province much needed service.

The Commission is at present giving consideration to an educational campaign to induce the sale of electrical equipment in the many centres connected with the transmission system last year. It is proposed to enter upon this campaign with the co-operation of the electrical supply houses in the province.

Consideration was given to the outline of operating districts and the appointment of men located at convenient points to superintend this operation. The energizing of the 1100 miles of transmission line system placed into operation during the last month of the year was accomplished with a minimum of difficulty, and a continuous service with few interruptions has been since maintained. The chief difficulty experienced in putting this mileage into operation was from the breaking of insulators on the line from motives of malice or mischief, which induced parties, some of whom have been since convicted, to use these insulators for target practice. This experience is familiar to all operators of transmission line work.

THE ELECTRICAL LICENSING ACT, 1929.

The Power Commission is responsible for the administration of The Electrical Licensing Act, 1929. The Act provides for the licensing of electrical supply houses, contractors and journeymen electricians operating in the province, and generally governs the class of electrical wiring to be installed. During 1929 each urban municipality in the province was supplied with full particulars, including a copy of the Act, the regulations issued thereunder and the Canadian Electrical Code made standard by the Act. Inspection work was instituted where arrangements were made with municipalities.

During the year 1930 a large number of the remaining urban municipalities came under the inspection plan, and at the present

time only four centres remain under their own local inspection, and indications are that these centres will shortly turn over their inspections to the Commission.

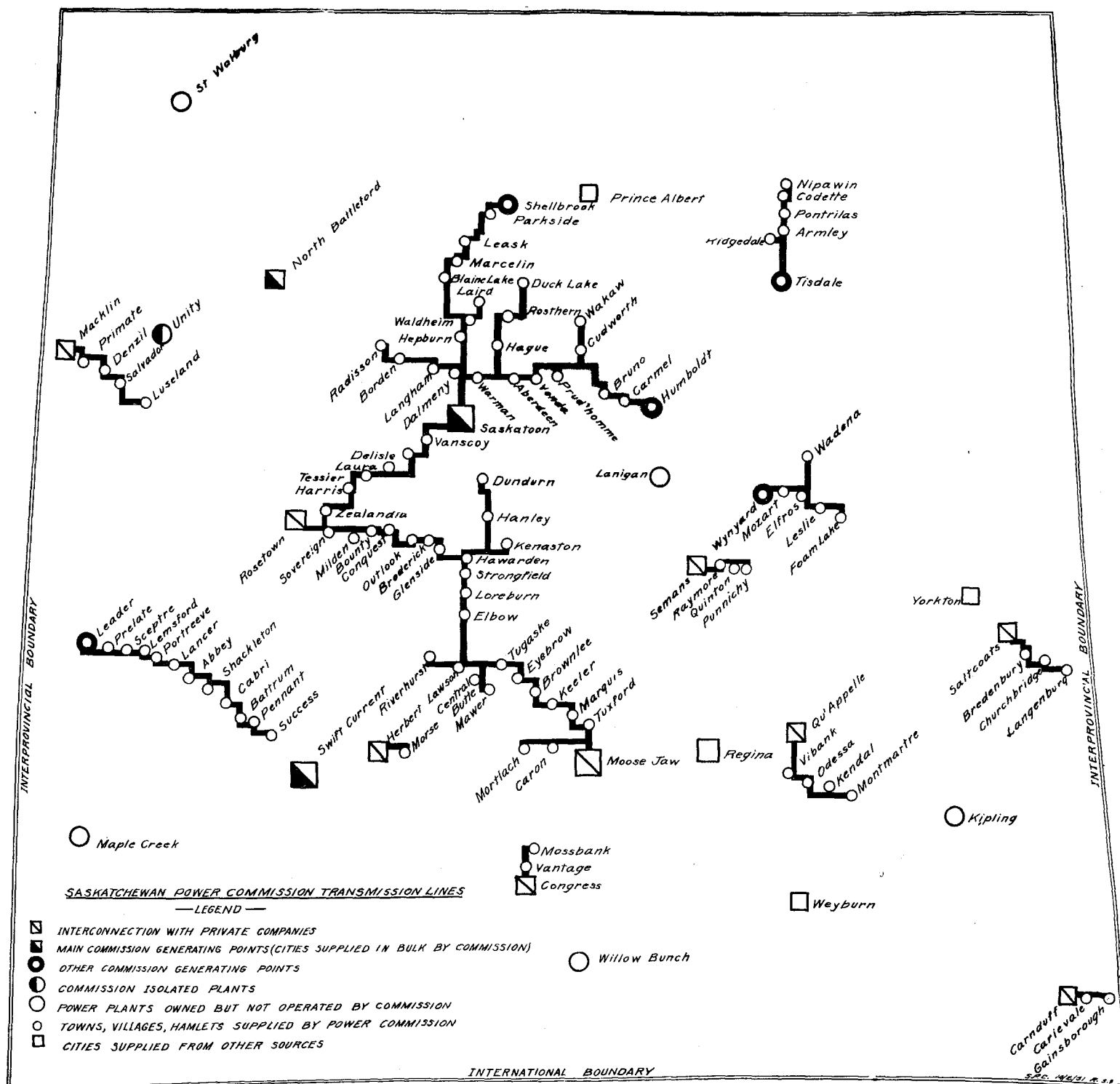
With the educational work and actual inspection work carried on during 1929, there has been evident during 1930 a marked improvement in wiring conditions throughout the province. When inspection was first undertaken nearly every new installation made had to be rejected until corrections were made. There never had been any province-wide inspection, and contractors were not wiring according to any particular regulations, and consequently the installations were more often than not fire or life hazards under the new conditions created by the transmission line building undertaken by the Commission and others in the province in the past three years.

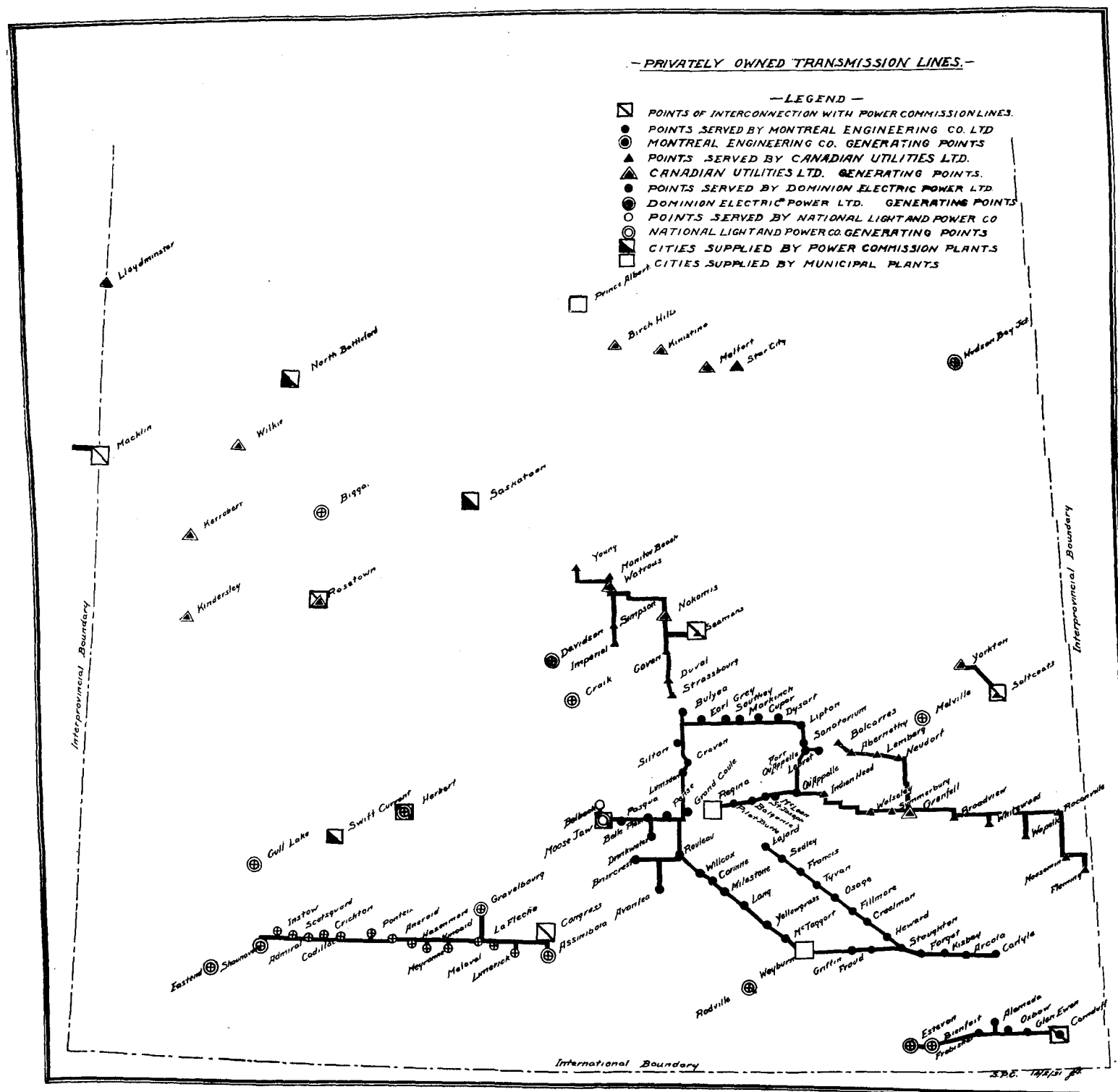
Our inspection records for December, 1930, show that 50 per cent. of the work now being done is passed on first inspection.

The licenses issued in 1930 were as follows: Interim Permits 278; Contractors' Licenses 43; Journeymen's Licenses 143; Electricians' Licenses 21; Supply House Licenses 9. There were 14,394 inspections made during 1930, and 1,740 permits issued for reconnections. These reconnections were also inspected. This work was performed by the Chief Inspector and five inspectors.

Respectfully submitted,

L. A. THORNTON,
Chairman.





ANNUAL FINANCIAL STATEMENT
of
The Saskatchewan Power Commission
as at December 31st, 1930.

THE SASKATCHEWAN POWER COMMISSION

BALANCE SHEET As at December 31st, 1930.

ASSETS		LIABILITIES	
Capital Section		Provincial Treasurer, Capital Advances \$5,200,000.00	
Fixed Capital as per Schedule "A".....	\$6,290,431.42	Debt assumed by the Commission as per Schedule "B".....	1,228,391.14
Cash on Hand and at Bank—Royal Bank of Canada, Regina.....	193,005.13	Accounts Payable as per Schedule "B".....	51,340.59
Accounts Receivable—Sundry Parties.....	966.62	Reserves—Debentures Redeemed as per Schedule "B".....	4,671.44
Total Capital Assets.....	\$6,484,403.17	Total Capital Liabilities.....	\$6,484,403.17
Current Section		Royal Bank of Canada—	
Bank of Montreal—Imprest Account \$.....	5,000.00	Regina.....	\$104,837.06
Accounts Receivable as per Schedule "C".....	96,315.80	Less Cash on Hand.....	3,417.82
Stores Account as per Schedule "C".....	43,988.74	Accounts Payable as per Schedule "C".....	101,419.24
Unexpired Insurance as per Schedule "C".....	2,656.90	Reserves for Replacements and Contingent Losses as per Schedule "C".....	20,319.36
Sinking Fund Investment Account as per Schedule "C".....	592,114.69	Reserves for Bad and Doubtful Accounts as per Schedule "C".....	\$28,743.94
Deferred Charges as per Schedule "C".....	1,900.00	Sinking Fund Reserves as per Schedule "C".....	505.07
Deficit:			
To December 31st, 1929.....	\$180.06		
For Year 1930.....	946.11		
	1,126.17		621,363.70
	743,102.30		743,102.30
Administration Section		Provincial Treasurer—	
Cash on Hand and at Bank—Royal Bank of Canada, Regina—		Appropriation Account.....	\$ 8,856.79
Appropriation Accounts.....	\$ 10,412.76	Accounts Payable—	
Suspense Account.....	7,864.10	Workmen's Compensation Board.....	1,555.97
		Suspense Account as per Schedule "B".....	7,864.10
	18,276.86		18,276.86
	\$7,245,782.33		\$7,245,782.33

I certify that I have audited the books, vouchers and accounting records of the Saskatchewan Power Commission for the year ended 31st December, 1930, and that in my opinion the above Balance Sheet and Statements attached thereto are properly drawn so as to exhibit a true state of the Commission's affairs as at 31st December, 1930.

L. A. THORNTON,
Commissioner.
ROBT. HAWARD,
Accountant.

D. MOWAT, F.C.A.,
Auditor.
Regina, Sask., 27th January, 1931.

SCHEDULE "A"

Elfros Distribution System and Plant.....	\$ 10,987.58
Humboldt Power Plant.....	69,819.90
Humboldt Distribution System.....	22,852.60
Leader Power Plant.....	36,159.92
Leader Distribution System.....	13,353.29
Leader System Transmission Line.....	26,902.07
Mozart Distribution System.....	3,093.78
Miscellaneous Tangible Capital—Small Plants.....	5,919.15
Miscellaneous Intangible Capital—Option Indian Head-Qu'Appelle Line.....	10.00
North Battleford Power Plant.....	145,275.85
Prelate Distribution System and Plant.....	11,238.67
Rosthern Power Plant.....	23,181.72
Rosthern Distribution System.....	7,153.26
Saskatoon Power Plant (New).....	1,884,545.88
Saskatoon Power Plant (Old).....	975,486.88
Shellbrook Power Plant.....	20,517.93
Shellbrook Distribution System.....	10,637.78
Sceptre Distribution System.....	6,766.15
Swift Current Power Plant.....	200,030.00
Wynyard Power Plant.....	42,938.23
Wynyard Distribution System.....	17,390.77
Wynyard Transmission Line.....	50,315.61
Wynyard System—Rural Distribution.....	560.32
Wadena Distribution System and Plant.....	22,292.16

Plants and Equipment Purchased during 1930

Conquest	11,000.00
Delisle	9,000.00
Radisson	7,200.00
Eyebrow	3,000.00
Riverhurst	4,630.00
Tuxford	1,150.00
Aberdeen	3,800.00
Bruno	10,053.00
Blaine Lake	7,067.50
Marcelin	6,000.00
Willowbunch (Option)	20.00
Cabri	12,500.00
Lancer (Option)	10.00
Vibank	3,460.00
Vonda	6,724.84
Borden	1,452.67
Milden	5,000.00
Hanley	6,025.00
Duck Lake	4,000.00
Hawarden	2,287.20
Franchises, Rights, Materials, etc., from Montreal Engi- neering Co. Ltd.....	29,980.97
Congress	850.00
Mossbank	6,177.60
Vantage	1,000.00
Langham	4,000.00
Unity	58,338.96
Portreeve	75.00
Cudworth	9,533.29
Bounty	4,531.50
Elbow	1,000.00
Outlook	16,496.43
Morse	9,232.25
Lanigan	15,898.91
Maple Creek	5,000.00
Codette	830.00
Kipling (Option)	20.00

Carried Forward..... \$3,874,774.62

SCHEDULE "A" (Continued)

Brought Forward.....	\$3,874,774.62
Plants and Equipment Purchased During 1930—continued.	
Central Butte	387.95
Luseland	15,000.00
Tugaske	1,000.00
Bredenbury (Option)	10.00
Work in Progress and Work Orders awaiting distribution	
Work Order No. 1	\$ 30,909.40
" " No. 2	6,683.91
" " No. 3	661.79
" " No. 4	229,617.23
" " No. 5	180,527.31
" " No. 6	122,264.81
" " No. 7	127,381.48
" " No. 8	298,740.86
" " No. 9	65,788.22
" " No. 10	90,336.61
" " No. 11	22,192.17
" " No. 12	4.00
" " No. 13	25.00
" " No. 14	350.47
" " No. 15	1,497.65
" " No. 16	62.72
" " No. 17	138.78
" " No. 18	211.43
" " No. 19	275.00
" " No. 20	79.96
" " No. 21	168.06
" " No. 22	13.58
" " No. 23	156.32
" " No. 24	87.48
" " No. 25	110,810.26
" " No. 26	45.96
" " No. 27	40.72
" " No. 28	44,859.08
" " No. 29	32,256.83
" " No. 30	22,661.25
" " No. 31	122,712.93
" " No. 33	240.98
" " No. 34	1,311.03
" " No. 35	875.50
" " No. 38	50,490.93
" " No. 39	28,451.68
" " No. 40	33,148.29
" " No. 41	17,598.62
" " No. 42	40,852.58
" " No. 43	38,490.86
" " No. 44	424.00
" " No. 45	3,284.41
" " No. 46	1,233.74
" " No. 48	28,269.20
" " No. 49	2,031.38
" " No. 50	1,025.13
" " No. 51	297.56
" " No. 52	140.00
" " No. 53	6,334.71
" " No. 54	76.60
General and Distribution Systems	522,479.29
Interest on Capital Advances during Construction	23,906.86
Engineering and Superintendence	71,153.38
Tools and Equipment (Construction)	2,630.92
Office Equipment	6,332.52
Expenditures incurred in connection with investigation of Hydro Power possibilities	6,617.41
Total	\$6,290,431.42

SCHEDULE "B"

Debenture Debts assumed by the Commission

Village of Elfros.....	\$ 4,583.32
Village of Hawarden.....	1,920.00
City of North Battleford.....	112,981.86
Town of Rosthern.....	13,187.88
City of Saskatoon.....	975,486.88
Town of Wynyard.....	21,052.78
Town of Wadena.....	3,581.24
Town of Radisson.....	1,200.00
Village of Cudworth.....	8,799.96
Town of Langham.....	2,795.60
Town of Unity.....	47,305.14
Town of Lanigan.....	13,398.91
Town of Morse.....	6,696.21
Town of Outlook.....	15,401.36
Total.....	\$1,228,391.14

Capital Reserves

Village of Elfros, Debentures Redeemed.....	\$ 458.34
City of North Battleford, Debentures Redeemed.....	1,358.90
Town of Rosthern, Debentures Redeemed.....	854.94
Town of Wynyard, Debentures Redeemed.....	771.29
Town of Wadena, Debentures Redeemed.....	995.72
Town of Unity, Debentures Redeemed.....	232.25
Total.....	\$ 4,671.44

Accounts Payable

Bennett & Son Ltd., Conquest.....	\$ 8,950.00
Cabri Light & Power Co., Cabri.....	9,500.00
G. N. Furneaux, Codette.....	820.00
Finley Bros., Luseland.....	14,000.00
A. M. Hill, Eyebrow.....	500.00
Henderson Bros., Bounty.....	1,710.17
H. Perret, Duck Lake.....	2,500.00
W. L. Pederson, Congress.....	528.82
J. P. Sweeney, Marcellin.....	160.12
Town of Unity, Unity.....	10,000.00
Town of Morse, Morse.....	750.00
A. L. Thompson, Mossbank.....	648.00
Village of Portreeve, Portreeve.....	75.00
Village of Elbow, Elbow.....	700.00
Workmen's Compensation Board.....	498.48
	\$ 51,340.59

SCHEDULE "C"

Deferred Charges

Humboldt—expenditures were deferred owing to the operation of Steam and Oil Generating Units at the same time. This was carried on until the Steam Units were closed down.....	\$ 1,900.00
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Accounts Payable

Bank of Montreal, Wynyard.....	\$ 1,248.85
Canadian Bank of Commerce, Elfros.....	63.02
Bank of Montreal, Unity.....	1,283.92
Canadian Utilities Ltd.....	361.25
Canadian Bank of Commerce, Langham.....	294.81
Bank of Montreal, Rosthern.....	1,488.12
City of Saskatoon.....	15,465.39
Canadian Bank of Commerce, Radisson.....	114.00
	<u>\$ 20,319.36</u>

Reserve for Replacements and Contingent Losses

Leader Power Plant.....	\$ 460.00
Leader Distribution System.....	170.17
Leader System Transmission Line.....	350.45
Prelate Distribution System.....	137.64
Wynyard Power Plant.....	442.19
Wynyard Distribution System.....	102.56
Wynyard System Transmission Line.....	720.84
Elfros Distribution System.....	82.21
Wadena Distribution System.....	246.73
Mozart Distribution System.....	69.03
Wynyard Rural Distribution System.....	7.59
North Battleford Power Plant.....	999.49
Swift Current Power Plant.....	682.74
Tisdale Distribution System.....	8.63
Hanley Distribution System.....	15.06
Humboldt Power Plant.....	1,136.48
Humboldt Distribution System.....	568.24
Langham Distribution System.....	3.00
Radisson Distribution System.....	15.00
Rosthern Power Plant.....	216.36
Rosthern Distribution System.....	8.15
Saskatoon Power Plant.....	21,777.48
Shellbrook Power Plant.....	280.64
Shellbrook Distribution System.....	144.70
Vonda Distribution System.....	11.78
Sceptre Distribution System.....	86.78
	<u>\$ 28,743.94</u>

Reserve for Bad and Doubtful Accounts

Leader	\$ 38.55
Prelate	31.28
Sceptre	18.70
Wynyard	60.00
Elfros	12.40
Wadena	37.87
Mozart	3.48
Wynyard Rural	1.03
Unity	23.62
Tisdale	19.62
Humboldt	165.33
Langham	6.86
Rosthern	64.00
Shellbrook	17.70
Vonda	4.63
	<u>\$ 505.07</u>

SCHEDULE "C" (Continued)

Sinking Fund Reserve Accounts

Leader Power Plant.....	\$ 800.00
Leader Transmission Line.....	600.00
North Battleford (Provincial Treasurer).....	957.30
North Battleford (City).....	28,153.29
Humboldt Power Plant.....	1,398.64
Humboldt Distribution System.....	732.69
Rosthern Distribution System.....	546.21
City of Saskatoon (Provincial Treasurer).....	94,725.68
City of Saskatoon (City).....	464,200.88
	<u>\$ 592,114.69</u>

Accounts Receivable

Leader—Consumers' Accts. Receivable.....	\$ 1,537.18
Leader—Petty Cash Advance, Mr. Thornhill.....	10.00
Leader—Miscellaneous Accts. Receivable.....	56.69
Prelate—Consumers' Accts. Receivable.....	1,308.21
Sceptre—Consumers' Accts. Receivable.....	862.40
Wynyard—Consumers' Accts. Receivable.....	2,168.64
Wynyard—Miscellaneous Accts. Receivable.....	16.00
Wynyard—Petty Cash Advance—O. J. Jonasson.....	10.00
Wynyard—Capital Account.....	70.45
Wynyard—Administration Account.....	30.40
Elfros—Consumers' Accts. Receivable.....	473.48
Wadena—Consumers' Accts. Receivable.....	1,362.88
Mozart—Consumers' Accts. Receivable.....	123.00
Wynyard Rural Accts. Receivable.....	30.10
North Battleford—City.....	11,268.20
North Battleford—Capital.....	568.73
North Battleford—Miscellaneous Accts. Receivable.....	165.83
Swift Current—City.....	6,120.16
Swift Current—Miscellaneous Accts. Receivable.....	176.00
Swift Current—Capital Account.....	16.35
Swift Current—Advance Account C. P. Town.....	100.00
Unity—Consumers' Accts. Receivable.....	2,031.29
Unity—Miscellaneous Accts. Receivable.....	32.00
Tisdale—Consumers' Accts. Receivable.....	1,709.65
Tisdale—Miscellaneous Accts. Receivable.....	648.00
Aberdeen Consumers' Accts. Receivable.....	270.70
Blaine Lake " " " ".....	350.00
Borden " " " ".....	60.00
Bounty " " " ".....	35.00
Broderick " " " ".....	75.00
Brownlee " " " ".....	220.20
Bruno " " " ".....	350.00
Carmel " " " ".....	30.00
Caron " " " ".....	127.55
Central Butte " " " ".....	533.48
Conquest " " " ".....	150.00
Cudworth " " " ".....	15.00
Dalmeny " " " ".....	30.00
Delisle " " " ".....	350.00
Duck Lake " " " ".....	15.00
Dundurn " " " ".....	120.00
Elbow " " " ".....	178.95
Eyebrow " " " ".....	350.00
Glenside " " " ".....	45.00
Hague " " " ".....	157.80
Hanley " " " ".....	488.04
Harris " " " ".....	221.65
Hawarden " " " ".....	220.00
Hepburn " " " ".....	86.75
Humboldt " " " ".....	4,813.88
Town of Humboldt.....	20.00

Carried Forward..... \$ 40,209.64

SCHEDULE "C" (Continued)

Brought Forward.....	\$ 40,209.64
Accounts Receivable—continued.	
Humboldt—Petty Cash Advance C. A. Cutting.....	10.00
Humboldt—Miscellaneous Accts. Receivable.....	219.93
Keeler Consumers' Accts. Receivable.....	146.80
Kenaston " " " ".....	150.00
Laird " " " ".....	124.30
Langham " " " ".....	625.61
Laura " " " ".....	60.00
Lawson " " " ".....	145.30
Leask " " " ".....	120.00
Loreburn " " " ".....	150.00
Marcelin " " " ".....	200.00
Marquis " " " ".....	123.75
Mawer " " " ".....	44.47
Milden " " " ".....	150.00
Mortlach " " " ".....	393.75
Outlook " " " ".....	950.00
Parkside " " " ".....	60.00
Prud'homme " " " ".....	60.00
Radisson " " " ".....	430.78
Radisson—Miscellaneous Accts. Receivable.....	184.00
Riverhurst Consumers' Accounts. Receivable.....	487.85
Rosthern " " " ".....	1,593.12
Rosthern—Petty Cash Advance J. A. L. Dueck.....	10.00
Rosthern—Capital Account.....	3.15
Saskatoon—City of Saskatoon.....	46,824.86
Saskatoon—Miscellaneous Accts. Receivable.....	40.00
Shellbrook—Consumers' Accts. Receivable.....	650.44
Shellbrook—Petty Cash Advance W. C. Stephen.....	10.00
Sovereign Consumers' Accts. Receivable.....	80.00
Strongfield " " " ".....	108.10
Tessier " " " ".....	100.00
Tugaske " " " ".....	250.00
Tuxford " " " ".....	193.52
Vanscoy " " " ".....	60.00
Vonda " " " ".....	353.70
Waldheim " " " ".....	144.10
Wakaw " " " ".....	140.00
Warman " " " ".....	30.00
Zealandia " " " ".....	110.00
Workmen's Compensation Board.....	568.63
	<u>\$ 96,315.80</u>

Stores Account

Leader	\$ 5,298.74
Sceptre	4.93
Wynyard	2,696.82
Elfros	1,248.25
Wadena	1,625.44
North Battleford	4,523.46
Swift Current	1,481.09
Regina	1,278.51
Unity	703.30
Tisdale	214.65
Humboldt	3,730.94
Radisson	55.66
Rosthern	680.71
Saskatoon	19,778.22
Shellbrook	596.98
Vonda	71.04
	<u>\$ 43,988.74</u>

SCHEDULE "C" Continued

Unexpired Insurance

North Battleford	\$ 900.96
Swift Current	1,378.48
Humboldt	182.49
Langham	93.29
Radisson	40.25
Rosthern	61.43
	<u>\$ 2,656.90</u>

Sinking Fund Investment Accounts

Leader Power Plant	\$ 800.00
Leader Transmission Line	600.00
North Battleford (Provincial Treasurer)	957.30
North Battleford (City)	28,153.29
Humboldt Power Plant	1,398.64
Humboldt Distribution System	732.69
Rosthern Distribution System	546.21
City of Saskatoon (Provincial Treasurer)	94,725.68
City of Saskatoon (City)	464,200.88
	<u>\$592,114.69</u>

SCHEDULE "D"

Suspense Accounts

Consumers' Deposits

Mozart	\$ 88.00
Wynyard	786.00
Wynyard (Rural)	45.00
Shellbrook	235.00
Humboldt	1,730.70
Rosthern	950.00
Wadena	520.00
Elfros	249.00
Sceptre	217.00
Leader	526.00
Prelate	182.00
Langham	369.00
Unity	74.00
Vonda	257.00
Strongfield	5.00
Hanley	159.00
Wakaw	5.00
Radisson	275.00
Marquis	67.00
Tuxford	93.00
Vibank	3.00
Conquest	3.00
Tisdale	165.00
Pennant	3.00
Cabri	5.00
Caron	22.00
Mortlach	29.00
Leask	27.00
Kenaston	8.00
Parkside	5.00
Hague	3.00
Miscellaneous Amounts in Suspense	758.40
	<u>\$ 7,864.10</u>

OPERATING ACCOUNTS

ABERDEEN

From 4th to 31st December, 1930.

	Debit	Credit
To Generating and Transmission Costs.....	\$238.32	
Distribution Operation and Maintenance.....	2.35	
Commercial Expense—Meter Reading.....	7.20	
By Light and Power Sales.....		\$270.70
Profit for Period.....	22.83	
	<u>\$270.70</u>	<u>\$270.70</u>

BLAINE LAKE

From 25th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$309.06	
By Light and Power Sales.....		\$350.00
Profit for Period.....	40.94	
	<u>\$350.00</u>	<u>\$350.00</u>

BORDEN

From 24th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 52.23	
By Light and Power Sales.....		\$ 60.00
Profit for Period.....	7.77	
	<u>\$ 60.00</u>	<u>\$ 60.00</u>

BOUNTY

From 23rd to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 30.47	
By Power and Light Sales.....		\$ 35.00
Profit for Period.....	4.53	
	<u>\$ 35.00</u>	<u>\$ 35.00</u>

BRODERICK

From 20th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 66.38	
By Light and Power Sales.....		\$ 75.00
Profit for Period.....	\$ 8.62	
	<u>\$ 75.00</u>	<u>\$ 75.00</u>

BROWNLEE

From 22nd November to 31st December, 1930.

To Generating and Transmission Costs.....	\$193.71	
Distribution, Operations, Maintenance.....	7.50	
Commercial Expense—Meter Reading, etc.	6.75	
By Light and Power Sales.....		\$220.20
Profit for Period.....	12.24	
	<u>\$220.20</u>	<u>\$220.20</u>

BRUNO

From 25th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$309.06	
By Light and Power Sales.....		\$350.00
Profit for Period.....	40.94	
	<u>\$350.00</u>	<u>\$350.00</u>

OPERATING ACCOUNTS (Continued)

CARMEL

From 29th November to 31st December, 1930.

	Debit	Credit
To Generating and Transmission Costs.....	\$ 26.12	
By Light and Power Sales.....		\$ 30.00
Profit for Period.....	3.88	
	<u>\$ 30.00</u>	<u>\$ 30.00</u>

CARON

From 9th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$151.27	
Distribution, Operation and Maintenance.....	21.85	
Commercial Expense—Meter Reading, etc.....	5.20	
By Light and Power Sales.....		\$171.75
Loss for Period.....		6.57
	<u>\$178.32</u>	<u>\$178.32</u>

CENTRAL BUTTE

From 10th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$469.02	
Distribution, Operating and Maintenance.....	12.76	
Commercial Expenses—Meter Reading, etc.....	11.55	
By Light and Power Sales.....		\$533.48
Profit for Period.....	40.15	
	<u>\$533.48</u>	<u>\$533.48</u>

CONQUEST

From 12th to 31st December, 1930.

To Generating and Transmission Costs.....	\$131.68	
By Light and Power Sales.....		\$150.00
Profit for Period.....	18.32	
	<u>\$150.00</u>	<u>\$150.00</u>

CUDWORTH

For 31st December, 1930.

To Generating and Transmission Costs.....	\$ 13.06	
By Light and Power Sales.....		\$ 15.00
Profit for Period.....	1.94	
	<u>\$ 15.00</u>	<u>\$ 15.00</u>

DALMENY

From 6th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 26.12	
Distribution, Operation and Maintenance.....	6.25	
By Light and Power Sales.....		\$ 30.00
Loss for Period.....		2.37
	<u>\$ 32.37</u>	<u>\$ 32.37</u>

DELISLE

From 28th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$309.06	
By Light and Power Sales.....		\$350.00
Profit for Period.....	40.94	
	<u>\$350.00</u>	<u>\$350.00</u>

OPERATING ACCOUNTS (Continued)

DUCK LAKE

From 29th to 31st December, 1930.

	Debit	Credit
To Generating and Transmission Costs.....	\$ 13.06	
By Light and Power Sales.....		\$ 15.00
Profit for Period.....	1.94	
	<u>\$ 15.00</u>	<u>\$ 15.00</u>

DUNDURN

From 17th to 31st December, 1930.

To Generating and Transmission Costs.....	\$105.55	
By Light and Power Sales.....		\$120.00
Profit for Period.....	14.45	
	<u>\$120.00</u>	<u>\$120.00</u>

ELBOW

From 24th to 31st December, 1930.

To Generating and Transmission Costs.....	\$157.80	
Distribution, Operation and Maintenance.....	2.85	
Commercial Expense—Meter Reading, etc.....	7.70	
By Light and Power Sales.....		\$178.95
Profit for Period.....	10.60	
	<u>\$178.95</u>	<u>\$178.95</u>

EYEBROW

From 20th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$309.06	
Distribution, Operation and Maintenance.....	4.06	
By Light and Power Sales.....		\$350.00
Profit for Period.....	36.88	
	<u>\$350.00</u>	<u>\$350.00</u>

GLENSIDE

From 20th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 39.17	
By Light and Power Sales.....		\$ 45.00
Profit for Period.....	5.83	
	<u>\$ 45.00</u>	<u>\$ 45.00</u>

HAGUE

From 22nd November to 31st December, 1930.

To Generating and Transmission Costs.....	\$232.88	
Distribution, Operation and Maintenance.....	5.60	
Commercial Expense—Meter Reading, etc.....	3.35	
By Light and Power Sales.....		\$264.45
Profit for Period.....	22.62	
	<u>\$264.45</u>	<u>\$264.45</u>

HARRIS

From 28th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$194.80	
By Light and Power Sales.....		\$221.65
Profit for Period.....	26.85	
	<u>\$221.65</u>	<u>\$221.65</u>

OPERATING ACCOUNTS (Continued)

HAWARDEN

From 29th November to 31st December, 1930.

	Debit	Credit
To Generating and Transmission Costs	\$193.71	
Distribution, Operation and Maintenance	3.55	
Commercial Expense—Meter Reading, etc.	4.00	
By Light and Power Sales		\$220.00
Profit for Period	18.74	
	<u>\$220.00</u>	<u>\$220.00</u>

HEPBURN

From 14th November to 31st December, 1930.

To Generating and Transmission Costs	\$137.12	
Commercial Expense—Meter Reading, etc.	6.65	
By Light and Power Sales		\$156.25
Profit for Period	12.48	
	<u>\$156.25</u>	<u>\$156.25</u>

KEELER

From 5th November to 31st December, 1930.

To Generating and Transmission Costs	\$200.24	
Distribution, Operation and Maintenance	11.83	
Commercial Expense—Meter Reading, etc.	7.00	
By Light and Power Sales		\$226.55
Profit for Period	7.48	
	<u>\$226.55</u>	<u>\$226.55</u>

KENASTON

From 20th November to 31st December, 1930.

To Generating and Transmission Costs	\$131.68	
By Light and Power Sales		\$150.00
Profit for Period	18.32	
	<u>\$150.00</u>	<u>\$150.00</u>

LAIRD

From 20th November to 31st December, 1930.

To Generating and Transmission Costs	\$169.77	
Commercial Expense—Meter Reading, etc.	10.04	
By Light and Power Sales		\$192.70
Profit for Period	12.89	
	<u>\$192.70</u>	<u>\$192.70</u>

LAURA

From 27th November to 31st December, 1930.

To Generating and Transmission Costs	\$ 52.23	
By Light and Power Sales		\$ 60.00
Profit for Period	7.77	
	<u>\$ 60.00</u>	<u>\$ 60.00</u>

LAWSON

From 22nd November to 31st December, 1930.

To Generating and Transmission Costs	\$127.33	
Distribution, Operation and Maintenance	5.46	
Commercial Expense—Meter Reading, etc.	9.60	
By Light and Power Sales		\$145.30
Profit for Period	2.91	
	<u>\$145.30</u>	<u>\$145.30</u>

OPERATING ACCOUNTS (Continued)

LEASK

From 5th to 31st December, 1930.

	Debit	Credit
To Generating and Transmission Costs.....	\$105.56	
Distribution, Operation and Maintenance.....	14.70	
By Light and Power Sales.....		\$120.00
Loss for Period.....		.26
	<u>\$120.26</u>	<u>\$120.26</u>

LOREBURN

From 26th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$131.68	
By Light and Power Sales.....		\$150.00
Profit for Period.....	18.32	
	<u>\$150.00</u>	<u>\$150.00</u>

MARCELIN

From 3rd to 31st December, 1930.

To Generating and Transmission Costs.....	\$176.30	
By Light and Power Sales.....		\$200.00
Profit for Period.....	23.70	
	<u>\$200.00</u>	<u>\$200.00</u>

MARQUIS

From 7th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$227.44	
Distribution, Operation and Maintenance.....	26.56	
Commercial Expense—Meter Reading, etc.....	3.50	
By Light and Power Sales.....		\$258.50
Profit for Period.....	1.00	
	<u>\$258.50</u>	<u>\$258.50</u>

MAWER

From 10th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 39.17	
Distribution, Operation and Maintenance.....	5.86	
By Light and Power Sales.....		\$ 44.47
Loss for Period.....		.56
	<u>\$ 45.03</u>	<u>\$ 45.03</u>

MILDEN

From 12th to 31st December, 1930.

To Generating and Transmission Costs.....	\$131.68	
By Light and Power Sales.....		\$150.00
Profit for Period.....	18.32	
	<u>\$150.00</u>	<u>\$150.00</u>

MORTLACH

From 12th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$347.14	
Distribution, Operation and Maintenance.....	17.10	
Commercial Expense—Meter Reading, etc.....	3.50	
By Light and Power Sales.....		\$393.75
Profit for Period.....	26.01	
	<u>\$393.75</u>	<u>\$393.75</u>

OPERATING ACCOUNTS (Continued)

OUTLOOK

From 2nd to 31st December, 1930.

	Debit	Credit
To Generating and Transmission Costs.....	\$835.75	
Distribution, Operation and Maintenance.....	6.50	
By Light and Power Sales.....		\$950.00
Profit for Period.....	107.75	
	<u>\$950.00</u>	<u>\$950.00</u>

PARKSIDE

From 13th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 52.23	
Distribution, Operation and Maintenance.....	6.85	
By Light and Power Sales.....		\$ 60.00
Profit for Period.....	.92	
	<u>\$ 60.00</u>	<u>\$ 60.00</u>

PRUD'HOMME

From 13th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 52.23	
Distribution, Operation and Maintenance.....	5.45	
Commercial Expense—Meter Reading, etc.....	1.80	
By Light and Power Sales.....		\$ 60.00
Profit for Period.....	.52	
	<u>\$ 60.00</u>	<u>\$ 60.00</u>

RIVERHURST

From 17th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$428.76	
Distribution, Operation and Maintenance.....	4.06	
Commercial Expense—Meter Reading, etc.....	10.30	
By Light and Power Sales.....		\$487.85
Profit for Period.....	44.73	
	<u>\$487.85</u>	<u>\$487.85</u>

SOVEREIGN

From 9th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 69.64	
By Light and Power Sales.....		\$ 80.00
Profit for Period.....	10.36	
	<u>\$ 80.00</u>	<u>\$ 80.00</u>

STRONGFIELD

From 27th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 94.67	
Commercial Expenses—Meter Reading, etc.....	1.55	
By Light and Power Sales.....		\$108.10
Profit for Period.....	11.88	
	<u>\$108.10</u>	<u>\$108.10</u>

TESSIER

From 3rd to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 88.14	
By Light and Power Sales.....		\$100.00
Profit for Period.....	11.86	
	<u>\$100.00</u>	<u>\$100.00</u>

OPERATING ACCOUNTS (Continued)

TUGASKE

From 6th to 31st December, 1930.

	Debit	Credit
To Generating and Transmission Costs.....	\$219.83	
By Light and Power Sales.....		\$250.00
Profit for Period.....	30.17	
	<u>\$250.00</u>	<u>\$250.00</u>

TUXFORD

From 1st November to 31st December, 1930.

To Generating and Transmission Costs.....	\$348.23	
Distribution, Operation and Maintenance.....	14.26	
Commercial Expense—Meter Reading, etc.....	4.10	
By Light and Power Sales.....		\$395.62
Profit for Period.....	29.03	
	<u>\$395.62</u>	<u>\$395.62</u>

VANSCOY

From 25th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 52.23	
By Light and Power Sales.....		\$ 60.00
Profit for Period.....	7.77	
	<u>\$ 60.00</u>	<u>\$ 60.00</u>

WALDHEIM

From 18th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$196.97	
Distribution, Operation and Maintenance.....	5.30	
Commercial Expenses—Meter Reading, etc.....	8.27	
By Light and Power Sales.....		\$218.40
Profit for Period.....	7.86	
	<u>\$218.40</u>	<u>\$218.40</u>

WAKAW

From 11th to 31st December, 1930.

To Generating and Transmission Costs.....	\$122.98	
Distribution, Operation and Maintenance.....	10.35	
Commercial Expenses—Meter Reading, etc.....	17.20	
By Light and Power Sales.....		\$140.00
Loss for Period.....		10.53
	<u>\$150.53</u>	<u>\$150.53</u>

WARMAN

From 8th to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 26.12	
By Light and Power Sales.....		\$ 30.00
Profit for Period.....	3.88	
	<u>\$ 30.00</u>	<u>\$ 30.00</u>

ZEALANDIA

From 29th November to 31st December, 1930.

To Generating and Transmission Costs.....	\$ 96.85	
By Light and Power Sales.....		\$110.00
Profit for Period.....	13.15	
	<u>\$110.00</u>	<u>\$110.00</u>

OPERATING ACCOUNTS (Continued)

LEADER SYSTEM

From 15th February to 31st December, 1930.

	Debit	Credit
Generating:		
To Superintendence and Labour.....	\$3,408.77	
Workmen's Compensation Insurance.....	92.67	
Fuel (Less Stock on Hand).....	2,793.65	
Miscellaneous Supplies and Expenses (Less Stock of Oil).....	2,444.29	
Maintenance of Power Plant.....	333.48	
	<u>\$9,072.86</u>	
Insurance	92.54	
Interest on Capital Advances— Generating	1,481.66	
Sinking Fund Charges on Capital Advances—Generating	800.00	
Contingency Charge—Generating	460.00	
	<u>\$11,907.06</u>	
Transmission		
Transmission, Operation and Main- tenance	174.17	
Interest on Capital Advances— Transmission	1,211.29	
Sinking Fund Charges on Capital Advances—Transmission	600.00	
Contingency Charges — Transmis- sion	350.45	
	<u>2,335.91</u>	
Costs Allocated		
Leader		6,205.66
Prelate		5,027.77
Sceptre		3,009.54
	<u>\$14,242.97</u>	<u>\$14,242.97</u>

LEADER

From 15th February to 31st December, 1930.

	Debit	Credit
Generation and Transmission Costs.....	\$ 6,205.66	
Distribution		
Distribution, Operation and Main- tenance	\$ 297.22	
Municipal Street Lights—Opera- tion and Maintenance.....	65.54	
	<u>362.76</u>	
General		
Commercial Expenses — Meter Reading and Collecting.....	147.59	
Audit Fees	25.00	
Interest on Capital Advances— Distribution	533.61	
Bad and Doubtful Accounts.....	38.55	
Contingency Charges—Distribution	170.17	
	<u>914.92</u>	
Light and Power Sales.....		\$ 7,710.91
Reconnection Fees		4.00
Profit for Period.....	231.57	
	<u>\$ 7,714.91</u>	<u>\$ 7,714.91</u>

OPERATING ACCOUNTS (Continued)

PRELATE

From 15th February to 31st December, 1930.

	Debit	Credit
Generation and Transmission Costs.....	\$ 5,027.77	
Distribution		
Distribution, Operation and Main- tenance	\$ 117.78	
Municipal Street Lights—Opera- tion and Maintenance.....	74.80	
	<u>192.58</u>	
General		
Commercial Expenses — Meter Reading and Collecting.....	149.22	
Audit Fees	25.00	
Interest on Capital Advances— Distribution	442.16	
Bad and Doubtful Accounts	31.28	
Contingency Charge—Distribution	137.64	
	<u>785.30</u>	
Light and Power Sales.....		\$ 6,246.51
Reconnection Fees		3.00
Profit for Period.....	243.86	
	<u>\$ 6,249.51</u>	<u>\$ 6,249.51</u>

SCEPTRE

From 15th February to 31st December, 1930.

	Debit	Credit
Generation and Transmission Costs.....	\$ 3,009.54	
Distribution		
Distribution, Operation and Main- tenance	\$ 581.30	
Municipal Street Lights—Opera- tion and Maintenance.....	67.28	
	<u>648.58</u>	
General		
Commercial Expenses — Meter Reading and Collecting.....	106.99	
Audit Fees	25.00	
Interest on Capital Advances— Distribution	287.83	
Bad and Doubtful Accounts	18.70	
Contingency Charge—Distribution	86.78	
	<u>525.30</u>	
Light and Power Sales.....		\$ 3,740.55
Loss for Period.....		442.87
	<u>\$ 4,183.42</u>	<u>\$ 4,183.42</u>

OPERATING ACCOUNTS (Continued)

SASKATOON-MOOSE JAW SYSTEM

	To 31st December, 1930.	
	Debit	Credit
Power Purchased—Moose Jaw	\$2,253.24	
Power Purchased—Saskatoon	1,959.54	
Humboldt Charges	2,167.83	
Shellbrook Charges	3,559.36	
	\$ 9,939.97	
Workmen's Compensation Insurance	13.34	
Transmission Operation and Maintenance	895.31	
General and Miscellaneous Expense	33.67	
By Generating and Transmission Costs Distributed—		
Aberdeen		\$ 238.32
Blaine Lake		309.06
Borden		52.23
Bounty		30.47
Broderick		66.38
Brownlee		193.71
Bruno		309.06
Carmel		26.12
Caron		151.27
Central Butte		469.02
Conquest		131.68
Cudworth		13.06
Dalmeny		26.12
Delisle		309.06
Duck Lake		13.06
Dundurn		105.55
Elbow		157.80
Eyebrow		309.06
Glenside		39.17
Hague		232.88
Hanley		407.00
Harris		194.80
Hawarden		193.71
Hepburn		137.12
Keeler		200.24
Kenaston		131.68
Laird		169.77
Langham		531.05
Laura		52.23
Lawson		127.33
Leask		105.56
Loreburn		131.68
Marcelin		176.30
Marquis		227.44
Mawer		39.17
Milden		131.68
Mortiach		347.14
Outlook		835.75
Parkside		52.23
Prud'homme		52.23
Riverhurst		428.76
Rosthern		979.39
Shellbrook		449.44
Sovereign		69.64
Strongfield		94.67
Tessier		88.14
Tugaske		219.83
Tuxford		348.23
Vanscoy		52.23
Vonda		281.85
Waldheim		196.97
Wakaw		122.98
Warman		26.12
Zealandia		96.85
	<u>\$10,882.29</u>	<u>\$10,882.29</u>

OPERATING ACCOUNTS (Continued)

SASKATOON

From 1st January to 31st December, 1930.

		Debit	Credit
Generating			
To Superintendence	\$ 4,462.50		
Boiler Labour	17,091.44		
Engine Labour	26,593.09		
Miscellaneous Labour	12,946.16		
Workmen's Compensation Insurance ..	1,657.02		
Fuel (Less Stock on Hand)	162,186.34		
Water Purchased	1,019.64		
Lubricants	648.49		
Production Supplies	411.39		
Station Expenses	11,638.78		
Maintenance of Station Buildings	3,376.49		
Maintenance of Furnaces and Boilers ..	7,186.60		
Maintenance of Boiler Apparatus	6,082.78		
Maintenance of Piping	2,835.23		
Maintenance of Steam Generating Units ..	2,191.68		
Maintenance of Electrical Equipment ..	3,122.24		
Maintenance of Miscellaneous Equipment ..	3,232.38		
		\$266,682.25	
General			
To Commercial Expenses	\$ 350.00		
Insurance	40.88		
Contingency Charge	22,584.80		
Interest on Capital Advances (New Plant) ..	93,315.06		
Interest and Sinking Fund Charges on Capital (Old Plant) ..	70,692.15		
Sinking Fund Charges on Capital Advances (New Plant) ..	93,539.64		
		280,522.53	
By Light and Power Sales			\$544,678.31
Light and Power Sales to Transmission Line			2,027.12
Miscellaneous Items			499.35
		\$547,204.78	\$547,204.78

SWIFT CURRENT

From 1st August, 1930, to 31st December, 1930.

Generating			
To Superintendence and Labour	\$ 6,518.61		
Workmen's Compensation Insurance ..	240.24		
Fuel (Less Stock on Hand)	8,489.16		
Miscellaneous Supplies and Expenses (Less Stock of Coal and Oil)	3,101.26		
Maintenance of Station, Buildings	570.51		
Maintenance of Engine Equipment	394.06		
Maintenance of Electrical Equipment ..	140.73		
Maintenance of Miscellaneous Equipment ..	69.42		
		\$19,523.99	
General			
To Commercial Expenses	\$ 1,000.00		
Insurance	521.48		
Contingency Charge	682.74		
Interest on Capital Advances	2,719.55		
		\$ 4,923.77	
By Light and Power Sales			\$24,447.76
		\$24,447.76	\$24,447.76

OPERATING ACCOUNTS (Continued)

NORTH BATTLEFORD

From 28th April to 31st December, 1930.

		Debit	Credit
Generating			
To Superintendence and Labour.....	\$10,574.38		
Workmen's Compensation Insurance.....	410.11		
Fuel (Less Stock on Hand).....	35,839.09		
Water Purchased	753.39		
Miscellaneous Supplies and Expenses..	2,201.30		
Maintenance of Station Buildings.....	69.86		
Maintenance of Steam Equipment.....	2,128.37		
Maintenance of Electrical Equipment ..	48.07		
Maintenance of Miscellaneous Equip- ment	24.73		
		\$52,049.30	
General			
To Commercial Expenses	\$1,600.00		
Insurance	1,171.00		
Contingency Charge (Generating).....	951.50		
Contingency Charge (Steam Heat- ing System)	47.99		
Interest on Capital Advances.....	970.92		
Sinking Fund Charges on Capital Advances	951.91		
Interest, Sinking Fund and Principal Payments on Debentures.....	5,859.46		
		11,552.78	
By Light and Power Sales.....			\$63,581.08
Miscellaneous Items			21.00
		\$63,602.08	\$63,602.08

HANLEY

From 1st November to 31st December, 1930.

		Debit	Credit
Generating			
To Generating and Transmission Costs... \$	407.00		
Superintendence and Labour.....	300.00		
Workmen's Compensation Insurance..	6.00		
Fuel (Less Stock on Hand).....	214.17		
Miscellaneous Supplies (Less Inven- tory)	140.85		
		\$ 1,068.02	
Distribution			
To Municipal Street Lights, Operation and and Maintenance		\$ 5.65	
General			
To Commercial Expense—Meter Reading, etc.	\$ 11.19		
Insurance	20.70		
Interest on Capital Advances—Distri- bution	50.20		
Contingency Charge—Distribution.....	15.06		
		97.15	
By Light and Power Sales.....			\$ 730.70
Loss for Period			440.12
		\$ 1,170.82	\$ 1,170.82

OPERATING ACCOUNTS (Continued)

HUMBOLDT

From January 1st, 1930, to December 31st, 1930.

		Debit	Credit
Generating			
To Superintendence and Labour.....	\$9,334.34		
Workmen's Compensation Insurance..	170.34		
Water Purchased	179.36		
Fuel (Less Stock on Hand).....	\$12,312.84		
Less Deferred Expenditure.....	1,900.00		
	<u>10,412.84</u>		
Miscellaneous Supplies and Expenses			
(Less Stock of Oil).....	2,386.57		
Maintenance of Station Buildings.....	609.04		
Maintenance of Steam Equipment.....	176.25		
Maintenance of Electrical Equipment..	260.30		
		<u>\$23,529.04</u>	
Distribution			
To Superintendence	\$1,444.50		
Meter and Transformer Operation.....	25.12		
Maintenance of Distribution Lines.....	298.87		
Maintenance of Services.....	5.77		
Maintenance of Transformers and			
Meters	10.38		
Municipal Street Lights, Operation			
and Maintenance	91.34		
		<u>1,875.98</u>	
General			
To Commercial Expenses and Meter Read-			
ing and Collecting.....	\$ 957.18		
Insurance	886.46		
Audit Fees	50.00		
Bad and Doubtful Accounts.....	165.33		
Contingency Charge, Generating.....	928.48		
Contingency Charge, Distribution.....	464.24		
Interest on Capital Advances, Generat-			
ing	3,433.24		
Interest on Capital Advances, Distri-			
bution	1,115.72		
Sinking Fund Charges on Capital			
Advances, Generating	1,379.77		
Sinking Fund Charges on Capital			
Advances, Distribution	717.74		
		<u>10,098.16</u>	
By Light and Power Sales—			
Humboldt			\$33,066.46
Transmission Line			2,167.83
Reconnection Fees			3.00
Reading of Water Meters.....			120.00
Miscellaneous Items			52.50
Loss for Period.....			93.39
		<u>\$35,503.18</u>	<u>\$35,503.18</u>

OPERATING ACCOUNTS (Continued)

LANGHAM

From 15th. October to 31st December, 1930.

		Debit	Credit
Generating			
To Generating and Transmission Costs....	\$ 531.05		
Superintendence and Labour.....	226.60		
Workmen's Compensation Insurance....	12.77		
Fuel (Less Stock on Hand).....	53.60		
Miscellaneous Supplies (Less Inventory)	30.20		
Maintenance of Power Plant.....	30.20		
		\$ 884.42	
Distribution			
Operation and Maintenance.....	\$ 48.15		
Municipal Street Lights, Operation and Maintenance	9.00		
		57.15	
General			
Commercial Expenses — Meter Reading, etc.	\$ 43.19		
Insurance	27.41		
Interest on Capital Advances — Distribution	10.02		
Interest and Principal—Debenture Debt	218.08		
Bad and Doubtful Accounts	6.86		
Contingency Charge—Distribution	3.00		
		308.56	
By Light and Power Sales.....			\$ 1,272.78
Profit for Period.....		22.65	
		<u>\$ 1,272.78</u>	<u>\$ 1,272.78</u>

RADISSON

From 1st November to 31st December, 1930.

Generating			
To Superintendence and Labour.....	\$ 288.35		
Workmen's Compensation Insurance....	12.00		
Fuel (Less Stock on Hand).....	314.95		
Miscellaneous Supplies (Less Inventory)	74.60		
Maintenance of Power Plant.....	5.95		
		\$ 695.85	
Distribution			
Municipal Street Lights, Operation and Maintenance		2.75	
General			
Commercial Expenses — Meter Reading, etc.	\$ 8.70		
Insurance	17.25		
Interest on Capital Advances—Distribution	50.00		
Interest and Principal on Debenture Debt	114.00		
Contingency Charge—Distribution	15.00		
		204.95	
By Light and Power Sales.....			\$ 777.68
Loss for Period.....			125.87
		<u>\$ 903.55</u>	<u>\$ 903.55</u>

OPERATING ACCOUNTS (Continued)

ROSTHERN

From 1st January to 31st December, 1930.

		Debit	Credit
Generating			
To Generating and Transmission Costs.....	\$ 979.39		
Superintendence and Labour.....	2,586.02		
Workmen's Compensation Insurance..	54.97		
Fuel (Less Stock on Hand).....	3,050.89		
Miscellaneous Supplies (Less Inventory)	791.29		
Maintenance of Power Plant.....	173.87		
		\$ 7,636.43	
Transmission			
Operation and Maintenance.....		14.00	
Distribution			
Operation and Maintenance.....	155.89		
Municipal Street Lights, Operation and Maintenance	11.96		
		167.85	
General			
Commercial Expense — Meter Reading, etc.	\$ 167.68		
Insurance	195.94		
Audit Fees	25.00		
Interest on Capital Advances — Generating	705.15		
Interest on Capital Advances—Distribution	14.69		
Sinking Fund Charges on Capital Advances—Distribution	546.21		
Interest and Principal on Debenture Debt—Generating.....	1,487.65		
Interest and Principal on Debenture Debt—Distribution.....	1,122.25		
Bad and Doubtful Accounts.....	64.00		
Contingency Charge—Generating..	216.36		
Contingency Charge—Distribution	8.15		
		4,553.08	
By Light and Power Sales.....			\$12,801.42
Reconnection Fees			11.00
Profit for Period.....		441.06	
		<u>\$12,812.42</u>	<u>\$12,812.42</u>

OPERATING ACCOUNTS (Continued)

SHELLBROOK

From 1st February to 31st December, 1930.

		Debit	Credit
Generating			
To Generating and Transmission Costs....	\$ 449.44		
Superintendence and Labour.....	2,135.86		
Workmen's Compensation Insurance....	57.33		
Fuel (Less Stock on Hand).....	1,030.15		
Miscellaneous Supplies (Less Inventory)	911.83		
Maintenance of Power Plant.....	625.14		
		\$ 5,209.75	
Distribution			
Operation and Maintenance.....	81.36		
Municipal Street Lights, Operation and Maintenance.....	13.05		
		94.41	
General			
Commercial Expense — Meter Reading, etc.	83.74		
Insurance	354.00		
Audit Fees	15.00		
Interest on Capital Advances — Generating	879.48		
Interest on Capital Advances — Distribution	473.28		
Bad and Doubtful Accounts.....	17.70		
Contingency Charge—Generating..	280.64		
Contingency Charge—Distribution	144.70		
		2,248.54	
By Light and Power Sales.....			\$ 3,543.50
Transmission Line			3,559.36
Loss for Period.....			449.84
		<u>\$ 7,552.70</u>	<u>\$ 7,552.70</u>

TISDALE

From 1st October to 31st December, 1930.

Generating			
To Generating and Transmission Costs....	\$2,061.25		
Superintendence and Labor.....	618.34		
Workmen's Compensation Insurance....	26.75		
Fuel (Less Stock on Hand).....	789.07		
Miscellaneous Supplies (Less Inventory)	240.67		
Maintenance of Power Plant.....	16.00		
		\$ 3,752.08	
Distribution			
Operation and Maintenance.....	24.60		
Municipal Street Lights, Operation and Maintenance.. ..	.80		
		25.40	
General			
Commercial Expense—Meter Reading, etc.	26.88		
Interest on Capital Advances—Distribution	28.77		
Bad and Doubtful Accounts.....	19.62		
Contingency Charge—Generating..	8.63		
		83.90	
By Light and Power Sales.....			\$ 3,925.92
Miscellaneous Revenue			152.00
Profit for Period	216.54		
		<u>\$ 4,077.92</u>	<u>\$ 4,077.92</u>

OPERATING ACCOUNTS (Continued)

UNITY

From 1st October to 31st December, 1930.

		Debit	Credit
Generating			
To Superintendence and Labour.....	\$ 909.51		
Workmen's Compensation Insurance....	40.80		
Fuel (Less Stock on Hand).....	1,107.86		
Miscellaneous Supplies and Expenses (Less Inventory)	369.54		
Maintenance of Power Plant.....	109.20		
		\$ 2,536.91	
Distribution			
Municipal Street Lights, Opera- tion	\$ 5.12		
Operation and Maintenance.....	14.34		
		\$ 19.46	
Reserve for Bad and Doubtful Debts.....		23.62	
General			
Commercial Expense — Meter Reading, etc.	\$ 33.52		
Interest and Principal on Deben- ture Debt	1,881.24		
		1,914.76	
By Light and Power Sales.....			\$ 4,725.78
Profit for Period.....		231.03	
		<u>\$ 4,725.78</u>	<u>\$ 4,725.78</u>

VONDA

From 1st October to 31st December, 1930.

Generating			
To Generating and Transmission Costs....	\$ 281.85		
Superintendence and Labour.....	292.75		
Workmen's Compensation Insurance....	16.01		
Fuel (Less Stock on Hand).....	224.25		
Miscellaneous Supplies (Less Inven- tory)	68.82		
Maintenance of Power Plant.....	64.35		
		\$ 948.03	
Distribution			
Operation and Maintenance.....	\$ 51.15		
Municipal Street Lights, Operation and Maintenance	1.10		
		52.25	
General			
Commercial Expense — Meter Reading, etc.	25.78		
Insurance	49.65		
Interest on Capital Advance—Dis- tribution	39.28		
Bad and Doubtful Accounts.....	4.63		
Contingency Charge—Distribution	11.78		
		131.12	
By Light and Power Sales.....			\$ 926.60
Loss for Period.....			204.80
		<u>\$ 1,131.40</u>	<u>\$ 1,131.40</u>

OPERATING ACCOUNTS (Continued)

WYNYARD SYSTEM

From 15th January to 31st December, 1930.

	Debit	Credit
Generating		
To Superintendence and Labour.....	\$3,970.43	
Workmen's Compensation Insurance.....	111.98	
Fuel (Less Stock on Hand).....	4,090.20	
Miscellaneous Supplies and Expenses (Less Stock of Oil).....	1,692.55	
Maintenance of Power Plant.....	538.24	
	<u>\$10,403.40</u>	
Insurance	82.38	
Interest on Capital Advances—Gener- ating	1,393.94	
Interest and Principal on Debenture Debt—Generating	1,609.17	
Contingency Charge—Generating.....	442.19	
	<u>\$13,931.08</u>	
Transmission		
To Transmission, Operation and Mainte- nance	\$ 222.80	
Interest on Capital Advances—Trans- mission	2,428.22	
Contingency Charge—Transmission..	720.84	
	<u>3,371.86</u>	
By Generating and Transmission Costs Distributed		
Wynyard		\$ 9,039.50
Elfros		1,868.62
Wadena		5,706.20
Mozart		532.90
Wynyard Rural		155.72
	<u>\$17,302.94</u>	<u>\$17,302.94</u>

WYNYARD

From 15th January to 31st December, 1930.

Generation and Transmission Costs.....	\$ 9,039.50	
Distribution		
To Distribution, Operation and Mainte- nance	\$ 307.78	
Municipal Street Lights, Operation and Maintenance	123.85	
	<u>431.63</u>	
General		
To Commercial Expenses—Meter Reading and Collecting	343.69	
Audit Fees	25.00	
Interest on Capital Advances—Dis- tribution	306.92	
Interest and Principal on Debenture Debt—Distribution	1,264.37	
Bad and Doubtful Accounts.....	60.00	
Contingency Charge—Distribution.....	102.56	
	<u>2,102.54</u>	
By Light and Power Sales		\$11,999.36
Reconnection Fees		1.00
Profit for Period	426.69	
	<u>\$12,000.36</u>	<u>\$12,000.36</u>

OPERATING ACCOUNTS (Continued)

ELFROS

From 15th January to 31st December, 1930.

	Debit	Credit
Generation and Transmission Costs.....	\$ 1,868.62	
Distribution		
To Distribution, Operation and Maintenance	\$ 53.90	
Municipal Street Lights, Operation and Maintenance	23.75	
		77.65
General		
To Commercial Expenses, Meter Reading and Collecting	113.45	
Audit Fees	25.00	
Interest on Capital Advances—Distribution	258.25	
Interest and Principal on Debenture Debt—Distribution	808.10	
Bad and Doubtful Accounts.....	12.40	
Contingency Charge—Distribution.....	82.21	
	1,299.41	
By Light and Power Sales.....		\$ 2,481.98
Loss for Period.....		763.70
	<u>\$ 3,245.68</u>	<u>\$ 3,245.68</u>

WYNYARD RURAL

From 15th January to 31st December, 1930.

Generation and Transmission Costs.....	\$ 155.72	
Distribution		
To Distribution, Operation and Maintenance	12.55	
General		
To Commercial Expenses—Meter Reading and Collecting.....	\$ 8.10	
Interest on Capital Advances—Distribution	18.87	
Bad and Doubtful Accounts.....	1.03	
Contingency Charge—Distribution	7.59	
	35.59	
By Light and Power Sales.....		\$ 206.60
Profit for Period.....	2.74	
	<u>\$ 206.60</u>	<u>\$ 206.60</u>

OPERATING ACCOUNTS (Continued)

MOZART

From 15th January to 31st December, 1930.

	Debit	Credit
Generation and Transmission Costs.....	\$ 532.90	
Distribution		
To Distribution, Operation and Maintenance	9.70	
General		
To Commercial Expenses, Meter Reading and Collecting	\$ 49.15	
Audit Fees	10.00	
Interest on Capital Advances—Distribution	132.39	
Bad and Doubtful Accounts.....	3.48	
Contingency Charge—Distribution	69.03	
	264.05	
By Light and Power Sales.....		\$ 707.70
Loss for Period.....		98.95
	<u>\$ 806.65</u>	<u>\$ 806.65</u>

WADENA

From 15th January to 31st December, 1930.

	Debit	Credit
Generation and Transmission Costs.....	\$ 5,706.20	
Distribution		
To Distribution, Operation and Maintenance	\$ 162.80	
Municipal Street Lights, Operation and Maintenance	67.34	
	230.14	
General		
To Commercial Expenses, Meter Reading and Collecting	254.23	
Audit Fees	25.00	
Interest on Capital Advances—Distribution	765.09	
Interest and Principal on Debenture Debt—Distribution	1,248.45	
Bad and Doubtful Accounts.....	37.87	
Contingency Charge—Distribution	246.73	
	2,577.37	
By Light and Power Sales.....		\$ 7,573.20
Reconnection Fees		6.00
Meter Inspection Fees.....		2.00
Loss for Period.....		932.51
	<u>\$ 8,513.71</u>	<u>\$ 8,513.71</u>

CONSOLIDATED STATEMENT OF OPERATING ACCOUNTS

for year ended 31st December, 1930.

	Expenditure	Income
Saskatoon	\$547,204.78	\$547,204.78
North Battleford	63,602.08	63,602.08
Swift Current	24,447.76	24,447.76
Sundry Plants		
Debenture Principal repaid and Interest	\$ 9,753.31	
Sinking Fund (Depreciation)	4,043.72	
Interest on Capital Advances—		
Provincial Treasurer	16,060.06	
Contingency Charges—Reserve for replacements and contingency losses	4,972.23	
Superintendence and Labour	24,070.97	
Workmen's Compensation Insurance	614.96	
Fuel	31,870.07	
Power Purchased	4,212.78	
Miscellaneous Supplies	9,330.57	
Operation and Maintenance of Distribution Systems	4,467.54	
Operation and Maintenance of Transmission Lines	1,339.95	
Maintenance of Plants	2,942.02	
Commercial Expense	2,659.54	
Bad Debt Reserve	505.07	
Insurance	1,726.33	
Audit Fees	250.00	
	<u>118,819.12</u>	
Light and Power Sales	\$117,518.51	
Reconnection Fees	28.00	
Miscellaneous Revenue	326.50	
		<u>\$117,873.01</u>
Loss for Period		946.11
	<u><u>\$754,073.74</u></u>	<u><u>\$754,073.74</u></u>

SUMMARY OF PLANT OPERATION

PROFIT AND LOSS ACCOUNT

As at 31st December, 1930.

	Profit	Loss
Aberdeen	\$ 22.83	
Blaine Lake	40.94	
Borden	7.77	
Bounty	4.53	
Broderick	8.62	
Brownlee	12.24	
Bruno	40.94	
Carmel	3.88	
Caron		\$ 6.57
Carried Forward	<u>\$ 141.75</u>	<u>\$ 6.57</u>

SUMMARY OF PLANT OPERATION (Continued)

	Profit	Loss
Brought Forward	\$ 141.75	\$ 6.57
Central Butte	40.15	
Conquest	18.32	
Cudworth	1.94	
Dalmeny		2.37
Delisle	40.94	
Duck Lake	1.94	
Dundurn	14.45	
Elbow	10.60	
Eyebrow	36.88	
Glenside	5.83	
Hague	22.62	
Harris	26.85	
Hawarden	18.74	
Hepburn	12.48	
Keeler	7.48	
Kenaston	18.32	
Laird	12.89	
Laura	7.77	
Lawson	2.91	
Leask26
Loreburn	18.32	
Marcelin	23.70	
Marquis	1.00	
Mawer56
Milden	18.32	
Mortlach	26.01	
Outlook	107.75	
Parkside92	
Prud'homme52	
Riverhurst	44.73	
Sovereign	10.36	
Strongfield	11.88	
Tessier	11.86	
Tugaske	30.17	
Tuxford	29.03	
Vanscoy	7.77	
Waldheim	7.86	
Wakaw		10.53
Warman	3.88	
Zealandia	13.15	
Leader	231.57	
Prelate	243.86	
Sceptre		442.87
Hanley		440.12
Humboldt		93.39
Langham	22.65	
Radisson		125.87
Rosthern	441.06	
Shellbrook		449.84
Tisdale	216.54	
Unity	231.03	
Vonda		204.80
Wynyard	426.69	
Elfros		763.70
Wynyard Rural	2.74	
Mozart		98.95
Wadena		932.51
	<u>\$2,626.23</u>	<u>\$3,572.34</u>
Loss for Period	946.11	
	<u>\$3,572.34</u>	<u>\$3,572.34</u>

STATEMENT ACCOUNTING FOR ADVANCES BY THE
PROVINCIAL TREASURER FOR THE ADMINISTRATION
OF THE ELECTRICAL LICENSING ACT

From May 1, 1930, to December 31, 1930.

RECEIPTS	
Appropriation 1930-1931	\$ 20,050.00
	<u>\$ 20,050.00</u>
DISBURSEMENTS	
Postage Stamps	\$ 200.00
Freight and Express	5.95
Printing, Stationery and Supplies	477.80
Telephones	81.10
Office Equipment	1,753.72
Salaries	10,178.69
Travelling Expenses	5,369.34
Miscellaneous Expenses	27.90
Telegrams	31.63
Audit Fees	25.00
Cash in Royal Bank of Canada	1,898.87
	<u>\$ 20,050.00</u>

STATEMENT ACCOUNTING FOR ADVANCES BY THE
PROVINCIAL TREASURER FOR ADMINISTRATION
EXPENSES

From January 1, 1930, to December 31, 1930.

RECEIPTS	
Appropriation 1929-1930	\$ 19,392.66
Appropriation 1930-1931	28,800.00
	<u>\$ 48,192.66</u>
DISBURSEMENTS	
Postage Stamps	\$ 1,191.04
Miscellaneous Expenses	1,141.60
Salaries	64,304.48
Printing, Stationery and Supplies	8,501.22
Telephones	3,392.95
Travelling Expenses	28,265.70
Telegrams	678.30
Express Charges	53.94
Guarantee Bonds	141.02
Advertising	696.12
Office Equipment	3,514.46
Audit Fees	200.00
Banquets	397.94
Cash in Royal Bank of Canada	8,513.89
	<u>\$120,992.66</u>
LESS Reimbursements from Capital and Operating Accounts	
Capital—Engineering and Superintendence.....	\$70,000.00
Operation—Administration charge in connection with operation of Plants.....	2,800.00
	<u>72,800.00</u>
	<u>\$ 48,192.66</u>

STATEMENT OF MONEYS RECEIVED FROM THE ADMINIS-
TRATION OF THE ELECTRICAL LICENSING ACT 1929,
PART III OF THE POWER COMMISSION ACT 1929,
AND ITEMS IN SUSPENSE

From January 1, 1930, to December 31, 1930.

RECEIPTS

Electrical Code Books.....	\$ 44.50
Supply House Licenses.....	200.00
Journeyman's Licenses	147.00
Contractors' Licenses	216.00
Interim Permits	291.00
Identification Cards	18.00
Receipt Stamps—Inspection Fees.....	5,413.25
Electricians' Licenses	30.00
Bank Interest	406.61
Service Fees	2,097.99
Inspection of Stock	15.00
Examination of Plans and Specifications.....	2.00
Miscellaneous Revenue	5.60
Suspense Account as per Schedule "D".....	7,864.10
	<u>\$ 16,751.05</u>

DISBURSEMENTS

Transferred to Provincial Treasurer:

Electrical Code Books	\$ 44.50
Supply House Licenses	200.00
Journeyman's Licenses	147.00
Contractors' Licenses	216.00
Interim Permits	291.00
Identification Cards	18.00
Receipt Stamps—Inspection Fees.....	5,413.25
Electricians' Licenses	30.00
Bank Interest	406.61
Service Fees	2,097.99
Inspection of Stock	15.00
Examination of Plans and Specifications.....	2.00
Miscellaneous Revenue	5.60
Cash in Royal Bank of Canada.....	7,864.10
	<u>\$ 16,751.05</u>

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

2. Once the problem is identified, the next step is to define the objectives and goals of the project. This helps to clarify what needs to be achieved and provides a clear direction for the work.

3. The third step is to develop a plan or strategy to address the problem. This involves breaking down the problem into smaller, manageable tasks and determining the resources needed to complete them.

4. The fourth step is to implement the plan. This involves putting the strategy into action and monitoring progress to ensure that the objectives are being met.

5. The final step is to evaluate the results of the project. This involves assessing the effectiveness of the plan and identifying any areas for improvement or further action.

[illegible]

